



Employee's Name:

Title:

Supervisor:

Review Period:

Performance Review Form

Job Definition

1. Attach a current position description; if applicable. Have there been any significant changes since the last performance review? If so, highlight them here.
2. If performance goals were set at the last performance review, attach a copy of these goals and comment on the employee's progress.

Performance Competencies (Depending on position, some competencies may be more relevant than others.)

Performance Level	Description	Exceptional	Highly Effective	Proficient	Inconsistent	Unsatisfactory	New/Not Applicable
Exceptional:	Performance is consistently superior and significantly exceeds position requirements.						
Highly Effective:	Performance frequently exceeds position requirements.						
Proficient:	Performance consistently meets position requirements.						
Inconsistent:	Performance meets some, but not all position requirements.						
Unsatisfactory:	Performance consistently fails to meet minimum position requirements; employee lacks skills required or fails to utilize necessary skills.						
New/Not Applicable:	Employee has not been in position long enough to have demonstrated the essential elements of the position and will be reviewed at a later agreed upon date.						
1.	Skill and proficiency in carrying out assignments <i>Brief explanation:</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2.	Possesses skills and knowledge to perform the job competently <i>Brief explanation:</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3.	Skill at planning, organizing and prioritizing workload (For self and direct reports, if applicable) <i>Brief explanation:</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4.	Holds self accountable for assigned responsibilities; sees tasks through to completion in a timely manner <i>Brief explanation:</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5.	Proficiency at improving work methods and procedures as a means toward greater efficiency <i>Brief explanation:</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6.	Communicates effectively with supervisor, peers, and customers <i>Brief explanation:</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7.	Ability to work independently <i>Brief explanation:</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

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8. Ability to work cooperatively with supervision or as part of a team		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<i>Brief explanation:</i>							
9. Willingness to take on additional responsibilities		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<i>Brief explanation:</i>							
10. Reliability (attendance, punctuality, meeting deadlines)		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<i>Brief explanation:</i>							
11. Adeptness at analyzing facts, problem solving, decision-making, and demonstrating good judgment		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<i>Brief explanation:</i>							
Additional performance competencies for employees with supervisory responsibilities							
12. Displays fairness towards all subordinates.		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<i>Brief explanation:</i>							
13. Identifies performance expectations, gives timely feedback and conducts formal performance appraisals.		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<i>Brief explanation:</i>							
14. Helps employees to see the potential for developing their skills; assists them in eliminating barriers to their development.		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<i>Brief explanation:</i>							
15. Delegates responsibility where appropriate, based on the employee's ability and potential.		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<i>Brief explanation:</i>							
16. Takes timely and appropriate corrective/disciplinary action with employees.		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<i>Brief explanation:</i>							
17. Takes specific steps to create and develop their diverse workforce and to promote an inclusive environment.		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<i>Brief explanation:</i>							

Performance Summary (attach additional pages as necessary)

1. List all aspects of the employee's performance that you feel contribute to his or her effectiveness.
2. List aspects of employee's performance that you feel require improvement for greater effectiveness.
3. In what way is the employee ready for increased responsibility? What additional training will he/she need to be successful?

Goal Setting and Development Planning

4. List the employee's performance goals for the coming quarter:
5. How do these align with departmental goals?
6. List the employee's development goals for the coming quarter:
7. In the coming quarter, how will you provide guidance and assistance for the employee to accomplish his/her goals?

This performance review will become part of your Human Resources file. Please sign below to acknowledge that you have received a copy of this document. Your supervisor is acknowledging that they will support you in the goals and development plans you have established during this review by also signing below.

Employee's Signature:

Date:

Supervisor's Signature:

Date: